

A close-up photograph of a person's hand resting on a red running track. The hand is positioned on the right side of the frame, with fingers slightly spread. The track has white lane markings. The background is slightly blurred, showing more of the track and possibly other people in the distance.

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2021 Project Management and Agile Trends

NK Shrivastava, PMP, RMP, ACP, CSP, SPC4
CEO/Enterprise Agile Coach - RefineM

Agenda

1. Introductions and Expectations
2. 2021 Project Management and Agile Trends
 - a. 5 Project Management Trends
 - b. 5 Agile Trends
3. Quiz – winner will get \$10 Amazon gift card
4. Summary / Q&A

RefineM's Virtual Lunch & Learn

This is a monthly webinar delivered during the lunch hour in the first week (Wednesdays) of every month.

It's designed to help you learn while you eat lunch, providing a relaxed environment to enhance your experience.

The monthly webinars will cover a variety of Project Management / Agile topics.

Your Expectations

What are your expectations from this webinar?

Go to [menti.com](https://www.menti.com) to answer



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PMP, RMP, ACP, CSP, SPC4

- CEO/Consultant since Dec 2011
 - Agile Transformation/Coaching/Adoption
 - Enterprise Agile Coach @ IBM
 - Project Management/Process Improvement Consulting and Training Products for Project and Agile Professionals
 - Essential Gear for Project Managers
RefineM.com/products/essential-gear-for-project-managers/
 - PMP Exam Simulator
RefineM.com/pmp-exam-prep-practice-test/
 - Agility Assessment Tool
Agility.RefineM.com/
 - Videos – PMP and Agile
<https://vimeo.com/search?q=RefineM>
- 20+ years of successful project leadership
 - Successfully led hundreds of projects of all sizes
 - Recovered many projects, saved millions of dollars
 - Implemented numerous process improvements
 - Coached/mentored hundreds of PMs and executives
 - Board member of SWMO PMI Chapter (2008-2014)

Helping organizations
turn their project
management capability
into a **competitive**
advantage

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What's New at RefineM

Upcoming Free Webinar	Date
Looking Forward to Project Management in 2021 after a Turbulent 2020 – on ProjectManagement.com	Feb 3

RefineM Products	Self-Paced Online Training
<u>Essential Gear for Project Managers</u> RefineM.com/products/	<u>Agile Fundamentals Self-Paced Course</u> RefineM.com/course/agile
<u>PMP® Exam Prep Test Simulator</u> Examprep.RefineM.com	<u>PM Fundamentals Self-Paced Course</u> Refinem.com/course/project-management-fundamentals/
<u>Agility Assessment</u> Agility.RefineM.com	<u>Agile BusReqs Self-Paced Course</u> https://vimeo.com/ondemand/refinembusreq
<u>PDU Bundle</u> https://vimeo.com/ondemand/refinempdus	<u>Backlog Grooming Self-Paced Course</u> Udemy.com/course/backlog-grooming-for-agile-requirements/

ATP Program



RefineM has been approved as a Premier Authorized Training Provider (ATP) to continue to deliver high-quality training in PMP® Exam prep and other areas.

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Kanbanize



RefineM is proud to announce partnership with Kanbanize.

Kanbanize is a leading platform for Agility at Scale.

Features include multiple timelines and workflows, process automation, analytics, and more.

Learn more at www.kanbanize.com and set up a free trial.

Survey Question

What trends do you see for Project Management and Agile in 2021?

Go to [menti.com](https://www.menti.com) to answer

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10



Project Management / Agile Trends

1. Project delivery will continue to be impacted by COVID-19
 2. Cybersecurity projects will be as important as ever
 3. Demand for Project managers will increase
 4. PMOs need to innovate to stay relevant
 5. Design Thinking approaches will be integrated by project managers
1. The use of Kanban will increase on projects
 2. Agile and DevOps approaches need to integrate further
 3. Quality engineering will take precedence over quality assurance
 4. Agile teams will be more distributed than ever
 5. Agile Coaching and Transformation Services will rise



5 Project Management Trends

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1. Continuing Impact of COVID-19

1. COVID-19 will continue to cause turbulence, delays, and uncertainty in 2021
2. As vaccines are distributed, we are hopeful a new normal will come
3. Until then, prepare for more disruption



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2. Cybersecurity Projects More Important

1. High-profile cybersecurity incidents in 2020 have made these projects more important
2. Project managers should study cybersecurity
3. Also make sure they follow best practices



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3. More Demand for Project Managers

1. PMI now estimates 88 million project managers needed by 2027
2. PMI predicts 22 million new jobs across 7 project-oriented sectors by 2027 – 33% increase in available jobs



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[Source: PMI \(2017\). Project Management Job Growth and Talent Gap 2017-2027.](#)



4. PMOs Need to Innovate

1. PMOs need to remain relevant in changing environments
2. PMOs can support strategic goals
3. PMOs can also support well-being and career development goals



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5. Design Thinking for Project Managers

1. Goal of design thinking is to understand user and develop valuable solution
2. Design thinking is iterative
3. PMs need to adopt design thinking principles



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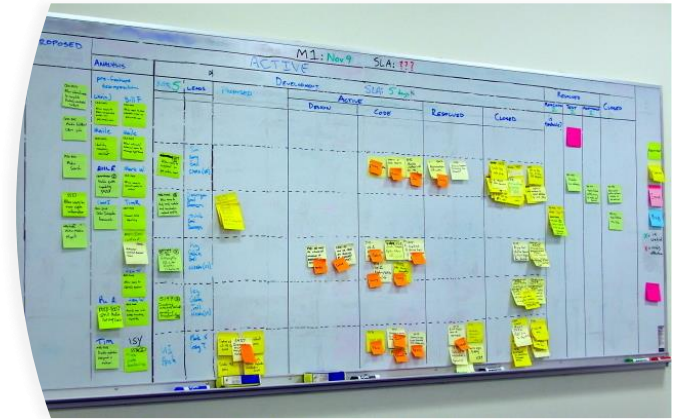
5 Agile Trends

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1. Increase in Use of Kanban

1. Kanban is becoming one of the most popular “flavors” of Agile
2. Kanban allows for greater flexibility, adaptability to change, and visibility of flow



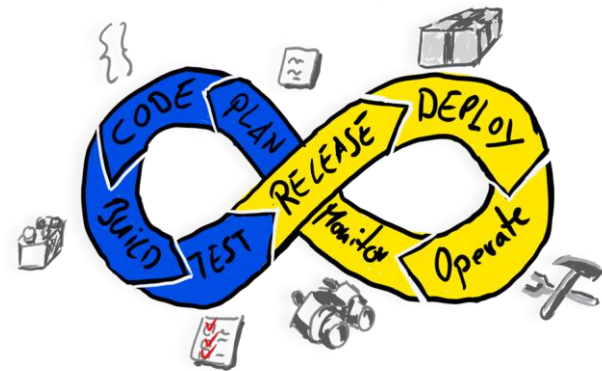
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2. Agile and DevOps Need to Integrate

1. Agile and DevOps together help refine team communication by getting operations and development talking
2. Collaboration reduces number & impact of defects



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[Source: Impact QA Blog](#)



3. Quality Engineering

- 1. Quality engineering adds continuous testing to QA
- 2. Quick, early feedback
- 3. More projects need to adopt quality engineering



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4. Distributed Agile Teams

1. Distribution required due to pandemic
2. The challenge is making distributed Agile teams feel like co-located teams
3. Use of remote collaboration teams will continue to increase



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5. Agile Coaching and Transformation

1. More Agile Coaching and Transformation services required than ever
2. Look for past experience and outcomes that a coach might have produced
3. Ask good questions regarding experience and outcomes



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Survey Question

What are some questions you would ask to identify a high-quality Agile coach?

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Survey Question

What topics would you like to see addressed in future webinars?

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Quiz

Go to [menti.com](https://www.menti.com) to answer



Winner gets \$10 Amazon gift card

Conclusion

1. 2021 will still be defined by uncertainty due to COVID
2. Stay agile to deal with the changes that come in 2021



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Questions?

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Next Lunch and Learn

- ***Looking Forward to PM in 2021 After a Turbulent Year***
 - ✓ What will 2021 look like in terms of the new PM approach?
 - ✓ How have COVID-19 and other factors impacted PM?
 - ✓ How should you adjust?
- ***Wednesday, February 3, 2021, 12:00-1:00 PM Central***

Register Today - Don't wait for the last Minute

Next Training Course

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February 7-April 17, 2021

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How to Earn 1 PDU for this Webinar?

1. **Log in to ccrs.pmi.org and Click on “Report PDUs” link.**
2. **Click “Courses and Training” and Input the following:**

PDU Claim Code	3990XHIYPR
Activity Name	“2021 Project Management and Agile Trends”
Provider	“RefineM LLC”
Date Started/Completed	January 6, 2021
Contact Person	NK Shrivastava
Contact Phone	(417) 763-6762
Contact Email	Trainings@RefineM.com
PDUs	1.00 Strategic.

3. **Check “I agree this claim is accurate” box and then Submit.**

**Please claim your PDU by end of January 2021.
Claim code will be retired after that date.**

Questions?

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Training Opportunities from RefineM

Agile Courses	Over the Web
<u>Business Requirements for Agile Projects</u>	Feb 12
<u>Agile for Waterfall/Operational Work</u>	Feb 19
<u>Backlog Grooming for Agile Requirements</u>	Feb 26
<u>Agile Fundamentals</u>	Feb 16-17
<u>PMI-ACP® Exam Prep</u>	Feb 16-18

Project Management Courses	Online
<u>PMP® Exam Prep</u>	Feb 27
<u>Recipe to Deliver Projects Successfully</u>	Feb 5
<u>Project Management Fundamentals</u>	Feb 9

Leadership Courses	Online
<u>Leadership Skills for Project Managers</u>	Jan 29
<u>Agile Leadership</u>	Feb 11



Revisiting Last Year's Trends

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Looking Back At Last Year

2020 Trends	Increase, Decrease, or Same
1. Projects Becoming More Strategic	Increase
2. PMO More Important	Same
3. Need for More PPM Implementation	Increase
4. Increase in Big Data Analysis	Increase
5. Emotional Intelligence More Important	Same
6. Agile Expanding to Business Functions	Decrease
7. More Focus on Agility at Scale	Same
8. More Focus on Hybrid Approaches	Same
8. More Implementing Agile w/out Mindset	Same
8. Agile Coaches Increasingly Unprepared	Same