PMBOK® Guide 7th Edition Changes

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CEO/Enterprise Agile Coach - RefineM

1

Agenda

1. Introductions and Expectations
2. *PMBOK® Guide* 7th Edition Changes
3. Questions about the New 7th Edition
4. Quiz – Winner will get 100% off on any RefineM product of their choice
5. Summary / Q&A

Your Expectations

What are your expectations from this webinar?

Go to menti.com to answer

NK Shrivastava
PMP, RMP, ACP, CSP, SPC4

- CEO/Consultant since Dec 2011
  - Agile Transformation/Coaching/Adoption
    - Enterprise Agile Coach @ IBM
  - Project Management/Process Improvement Consulting and Training Products for Project and Agile Professionals
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    - PMP Exam Simulator
      RefineM.com/pmp-exam-prep-practice-test/
    - Agility Assessment Tool
      Agility.RefineM.com/
    - Videos – PMP and Agile5 *https://vimeo.com/search?q=RefineM*
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  - Successfully led hundreds of projects of all sizes
  - Recovered many projects, saved millions of dollars
  - Implemented numerous process improvements
  - Coached/mentored hundreds of PMs and executives
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Design Thinking Q&A 4:00-5:00 PM Eastern	Sept 08
New WOWs for Remote Agile Teams ProjectManagement.com	Oct 13

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Survey Question

What are your biggest questions about the new *PMBOK® Guide*?

Go to menti.com to answer

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PMBOK® Guide 7th Edition Changes

1. Overview of new *PMBOK® Guide*
2. Structure of the New Guide
    a. Standard for Project Management
    b. Project Performance Domains
3. Questions About the 7th Edition
    1. What changed from 6th to 7th?
    2. Can I still use 6th Edition?
    3. Is the PMP Exam Based on 7th Ed.?
    4. What Do I Need to Pass the Exam?

Overview of new *PMBOK® Guide 7ᵗʰ Edition*

1. Released July 2021

2. Much shorter than previous editions – approx. 250 pages total

3. Describes a systems-based approach to value delivery, not process-based

   ✓ Focus is on delivering outcomes, not outputs

Standard for Project Management

1. System for Value Delivery

2. Twelve PM Principles
   1. Be a Diligent, Respectful, and Caring Steward
   2. Create a Collaborative Project Team Environment
   3. Effectively Engage with Stakeholders
   4. Focus on Value Delivery
   5. Recognize, Evaluate, and Respond to System Interactions
   6. Demonstrate Leadership Behaviors
   7. Tailor Based on Context
   8. Build Quality into Processes and Deliverables
   9. Navigate Complexity
   10. Optimize Risk Responses
   11. Embrace Adaptability and Resiliency
   12. Enable Change to Achieve the Envisioned Future State

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What are Project Performance Domains?

1. The *PMBOK® Guide* 7th Edition is organized into eight Project Performance Domains instead of ten Knowledge Areas.

2. Each Performance Domain:
   1. Describes key project competencies
   2. Describes necessary skills / tools to deliver desired outcomes
   3. Includes an Outcome-Check table at the end of the section with ways to measure the desired outcomes

Performance Domain
Stakeholder
Team
Dev. Approach and Life Cycle
Planning
Project Work
Delivery
Measurement
Uncertainty

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13

Stakeholder

1. Stakeholder Engagement
   a. Identify
   b. Understand
   c. Analyze
   d. Prioritize
   e. Engage
   f. Monitor

2. Communication Types

Outcomes
- Productive working relationship with stakeholders
- Stakeholder alignment to project and objectives
- Champions are supportive; barriers cannot sink project

Team

1. Team Leadership

2. Team Development

3. Team Culture

4. Driving High Performance

5. Leadership Skills
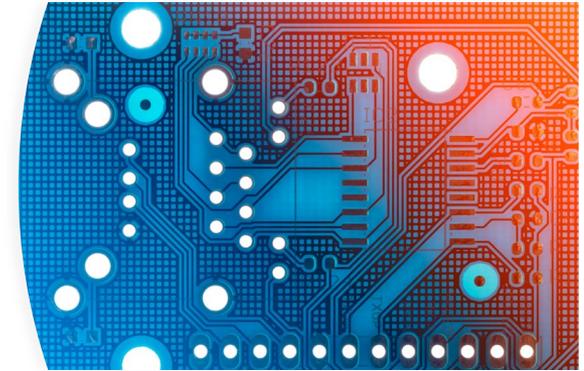
6. Conflict Management

Outcomes

- Shared ownership
- A high-performing team
- Team displays appropriate leadership and interpersonal skills

Development Approach and Life Cycle

1. Delivery Cadence
   - Single, Multiple, Periodic, Continuous

2. Development Approach
   - Predictive, Adaptive, Hybrid

3. Life Cycles and Phases

Outcomes
- Development approach appropriate for the project deliverables
- Life cycle aligned to business, stakeholder value
- Approach that facilitates delivery cadence

Planning

1. Planning Variables

2. Scope, Schedule, Budget

3. Resources and Procurement

4. Changes

5. Metrics

Outcomes

- Project progresses in organized, coordinated, and deliberate manner
- Holistic approach to delivering project outcomes
- Evolving information elaborated to produce outcomes
- Planning time spent is appropriate
- Change has been adequately planned for

Project Work

1. Project Processes
2. Balancing Competing Constraints
3. Maintaining Project Team Focus
4. Project Communications and Engagement
5. Managing Resources and Procurements
6. Monitoring New Work and Changes
7. Learning Throughout the Project

Outcomes

- Efficient and Effective Project Performance, Change Management, Stakeholder Management, Knowledge Management
- Improved capability due to applying learning

Delivery

1. Value Delivery

2. Eliciting Requirements

3. Defining Scope

4. Moving Targets of Completion

5. Managing Quality

Outcomes

- Projects contribute to business objectives and advance strategic goals
- Project team clearly understands objectives
- Projects realize their intended outcomes on time, within scope and accepted by customer

19

Measurement

1. Establishing Effective Measures
2. Presenting Information
3. Troubleshooting Performance
4. Growing and Improving

Outcomes
- A reliable understanding of project status at any time
- Actionable data to facilitate decision making
- Timely and appropriate action to keep project on track
- Achieving targets and creating business value

Uncertainty

1. How to Respond to Uncertainty

2. Ambiguity

3. Complexity

4. Volatility

5. Risk Management

Outcomes

- Awareness of the environment in which projects occur
- Proactively exploring and responding to uncertainty
- Awareness of how interdependent variables impact project
- Capacity to anticipate threats and opportunities and respond
- Cost and schedule reserves used appropriately

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Other Content

1. Tailoring
   - How, why, and what to tailor

2. Models, Methods, Artifacts
   - Condensed section for tools found elsewhere in previous *PMBOK® Guides*
   - Models include Change Model, Leadership Model, more
   - Methods include focus groups, interviews, and more
   - Artifacts include Issue Log, Risk Register, and other project documents

Questions

1. What changed from 6th to 7th?
2. Can I still use 6th Edition?
3. Is the PMP Exam Based on 7th Ed.?
4. What Do I Need to Pass the Exam?

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What Changed from 6th to 7th Edition?

6th Edition	7th Edition
Process-based approach	Systems-based approach
Governance focus	Value focus
Outputs	Outcomes
10 Knowledge Areas	8 Performance Domains
5 Process Groups	12 Principles
Over 700 pages	Approx. 250 pages

Can We Still Use 6th Edition?

- Absolutely.

- If your organization thrives with the process-based approach, PMI recommends you keep using it.

- Think about how your processes can be tailored to drive outcomes over outputs.

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Is the New PMP Exam Based on 7th Edition?

- No. PMP Exam is based on Exam Content Outline.

- The Exam Content Outline (ECO) changes will drive PMP Exam Changes, not the new *PMBOK® Guide.*

- 7th edition may be a reference for the exam but do not expect the questions for the exam to come from the 7th edition.

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What Do I Need to Pass the Exam?

- Exam Content Outline

- PMI Authorized PMP Exam Prep Material

- Reference List for Exam

  a. *PMBOK® Guide 6th edition (not yet updated to 7th Edition)*

  b. *Agile Practice Guide*

  c. *Project Management: A Systems Approach to Planning, Scheduling, and Controlling*

  d. *Effective Project Management: Traditional, Agile, Extreme, Hybrid*

  e. *Fundamentals of Technology Project Management, 2nd Edition*

  f. *Project Managers Portable Handbook, 3rd Edition*

  g. *Information Technology Project Management, 7th Edition*

  h. *Essential Scrum: A Practical Guide to the Most Popular Agile Process*

  i. *Project Management: The Managerial Process*

  j. *The Project Management Tool Kit: 100 Tips and Techniques for Getting the Job Done Right*

Survey Question

Do you plan to use the new *PMBOK® Guide* approach? Why or why not?

Go to menti.com to answer

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28

Quiz

Go to menti.com to answer

Winner gets free access (100% discount) to one of RefineM's products of their choice

1. Essential Gear for Project Managers ($89)
2. PMP Exam Prep Simulator – 3 months ($100)
3. Agility Assessment – 3 months ($99)
4. PDU Bundle – one month ($39)
5. Agile Fundamentals self-paced online course ($100)
6. PM Fundamentals self-paced online course ($100)

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Conclusion

1. *PMBOK® Guide* 7th Edition has some major changes

2. Study the changes and decide how they affect you as a project manager and in your organization

3. Think about the difference between process-focused and systems-focused approaches.

Start your systems focus on project delivery with 7th edition

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33

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PDU Claim Code	3990140ST7
Activity Name	*"PMBOK® Guide 7th Edition Changes"*
Provider	"RefineM LLC"
Date Started/Completed	September 8, 2021
Contact Person	NK Shrivastava
Contact Phone	(417) 763-6762
Contact Email	Trainings@RefineM.com
PDUs	1.00 Technical.

3. **Check** "I agree this claim is accurate" box and then **Submit.**

Please claim your PDU by end of September 2021.
Claim code will be retired after that date.

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34

Questions?

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Training Opportunities from RefineM

Agile Courses	Over the Web
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36